City of Battle Creek Proposed Capital Improvement Program

Fiscal Years 2017 – 2022

Table of Contents

CITY OF BATTLE CREEK
CITY MANAGER

TO: Planning Commission
Honorable Mayor and City Commission

FROM: Rebecca L. Fleury, City Manager

SUBJECT: Six-Year Capital Improvement Program—FY 2016-2017 thru 2021-2022

DATE: March 23, 2016

The City Administration is pleased to transmit to you the recommended six-year Capital Improvement Program (CIP) for the City of Battle Creek for Fiscal Years 2016-2017 through 2021-2022. This document formalizes and consolidates all of the capital improvement projects throughout City departments and component units and provides a comprehensive summary of the capital needs of the City for the next six years.

This year is the inaugural year in which we utilized the Priority Based Budgeting (PBB) scoring mechanism to score and evaluate our capital improvement projects. We hope it provides you additional information to understand how these projects impact our PBB Community Results.

The CIP also details the potential source of funding for the capital projects. The program has been developed in an effort to direct the City's limited resources in the most effective manner. Funding strategies include: pay-as-you-go, bond financing, State and Federal grants, the Battle Creek Tax Increment Finance Authority (BCTIFA), and various other sources. By matching the available resources with the capital needs of the City and evaluating their impact on our PBB Community Results, a more proactive approach can be taken for long-term financial planning.

The financing of capital improvements continues to be a challenge. We hope that the implementation of Priority Based Budgeting will assist in identifying those projects closely aligned with our community results. We continue to use the General Capital Improvement Fund to provide resources to improve general capital assets (non-enterprise and internal service fund assets). Any unreserved, undesignated General Fund fund balance, in excess of fifteen percent of total revenue, may be transferred to this fund. This mechanism establishes a systematic way to fund capital improvements going forward. Other mechanisms for funding capital improvements are also being explored as we continue to fully implement PBB.

This marks the fourteenth edition of the CIP. The successful completion of this document would not have been possible without the full support of the City's Directors, Department and Division heads, Finance Department staff, and Battle Creek Unlimited.

Rebecca L. Fleury
City Manager

10 N. Division St., Suite 206 • P.O. Box 1717 • Battle Creek, Michigan • 49016-1717
(269) 966-3378 • Fax (269) 966-6654 • Web: www.battlecreekmi.gov

This page left intentionally blank.

INTRODUCTION

Introduction

SELECTION OF THE TIME PERIOD COVERED BY THE CAPITAL IMPROVEMENT PROGRAM

The Michigan Municipal Planning Commission Act (PA 33 of 2008, as amended) provides for the preparation of a six-year capital improvements program under the guidance of the City Planning Commission.

"To further the desirable future development of the local unit of government under the master plan, a planning commission, after adoption of a master plan, shall annually prepare a capital improvements program of public structures and improvements, unless the planning commission is exempted from this requirement by charter or otherwise. If the planning commission is exempted, the legislative body either shall prepare and adopt a capital improvements program, separate from or as a part of the annual budget, or shall delegate the preparation of the capital improvements program to the chief elected official or a nonelected administrative official, subject to final approval by the legislative body. The capital improvements program shall show those public structures and improvements, in the general order of their priority that in the commission's judgment will be needed or desirable and can be undertaken within the ensuing 6-year period. The capital improvements program shall be based upon the requirements of the local unit of government for all types of public structures and improvements. Consequently, each agency or department of the local unit of government with authority for public structures or improvements shall upon request furnish the planning commission with lists, plans, and estimates of time and cost of those public structures and improvements."

STATEMENT OF EXECUTIVE POLICY TO GUIDE THE CAPITAL IMPROVEMENT PROGRAMMING PROCESS

The chief executive of the governmental unit should prepare a message to departments and other agencies which indicate key policies which should be taken into account in preparation of the capital improvements program. The executive policy message should indicate the kinds of facilities and services which the administration wishes to emphasize or de-emphasize in the program based on overall fiscal capabilities and public opinion.

DEFINITION OF A CAPITAL PROJECT FOR CAPITAL PROGRAMMING PURPOSES

Capital outlays are expenditures which result in the acquisition of or addition to fixed assets. Fixed assets are of a long term nature, which are intended to continue to be held or used, such as land, buildings, and large machinery. Because of their recurring nature, costs for such items as office furniture, office equipment and passenger vehicles are normally not included in a capital improvement program.

In general terms, the definition of capital improvements includes new or expanded physical facilities that are relatively large size, expensive, and relatively permanent.

For the purposes of the City of Battle Creek's Capital Improvement Program, the following items will be considered to qualify as elements of the program:

1. **Land:** Expenditures for the acquisition of land for the purpose of some long term use, such as a park or public facility, should be included.

2. **Structures:** Structures include public buildings, road improvements, utilities, airports, and similar types of improvements. The capital improvement program should include construction costs, as well as architectural, engineering, design, legal and related expenses.

3. **Preliminary Plans, Feasibility Studies and Technical Analysis**: The anticipated costs associated with the preparation of plans, reports, studies and investigations should be included in the capital improvement program.

4. **Machinery and Equipment**: Only machinery and equipment meeting the established minimum cost and expected life identified below should be included.

STANDARDS FOR INCLUSION IN CAPITAL IMPROVEMENT PROGRAM – COST AND LIFE EXPECTANCY

To be considered as a potential project identified in the capital improvement program for the City of Battle Creek, an item must:

- Have an estimated cost of at least **$25,000**; and
- Have a minimal useful life of at least **five (5) years**.

FUNDING SOURCES

Funding Sources	Description
A51	Act 51
AF	Airport Fund
BCTIFA	Battle Creek Tax Increment Finance Authority
BRA	Brownfield Redevelopment Authority
CDF	Community Development Fund
CIB	2013 Capital Improvement Bonds
CMAQ	Congestion Mitigation & Air Quality Improvement Program
CMI	Clean Michigan Initiative Grant
DDA	Downtown Development Authority
ECF	Equipment Center Fund
FBE	Full Blast Endowment Fund
FF	Federal Grant/Funds
GC	Binder Park Golf Course Fund
GF	General Fund
ISF	Information Services Fund
KAE	Kellogg Arena Endowment
LDFA2	Local Development Finance Authority District #2
MLSCPF	Major & Local Street Capital Project Funds
PF	Parking Fund
PS	Private Sources
SF	State Grant/Funds
SGF	Special Grants Fund
TF	Transit Fund
WF	Water Fund
WRB	Water Revenue Bond
WWF	Wastewater Fund
WWRB	Wastewater Revenue Bond

PRIORITY BASED BUDGETING FOR CAPITAL IMPROVEMENT PROGRAM

The implementation of Priority Based Budgeting (PBB) is underway for the City of Battle Creek. This is an exciting new way to think about the services the City provides and the resources that are allocated to those services. PBB is about achieving fiscal health and wellness by looking at the way the City does things through a different lens. The process has been expanded to include the capital improvement program projects. One of the most critical steps in implementing the prioritization process is the scoring of projects. In this step, a cross-functional review team scored each individual capital improvement project relative to the eight community-oriented results shown on pages 7-15 and the basic program attributes shown on pages 16-21 of this document. This step helped identify how each individual project influences or impacts the ability to achieve any or all of the eight stated results. There may be projects that influence the achievement of several or even all of the City's results, and the team was tasked to determine the connection between each single project and its ability to achieve any or all of the City's results. The team considered what degree of impact the individual projects have on each result to determine a consensus score for each criteria. These scores were summarized by the Center for Priority Based Budgeting using their auto program scoring calculator to determine an overall priority score for each project.

PRIORITY DEFINITIONS

4..........Minimal impact on achieving community result
3..........Some impact on achieving community result
2..........Relevant to achieving community result
1..........Very relevant to achieving community result

SCORING CRITERIA

Community – Oriented Results .... Pages 7 - 15

Basic Program Attributes.................... Pages 16 – 21

Community-Oriented Results

City of Battle Creek, Michigan

Partners to provide and promote safe, clean and well-connected public transportation options that are affordable, reliable, convenient and accessible, meeting the specific and diverse needs of the community

Strategically partners and communicates with all community stakeholders to provide for the well-planned development, improvement and long-term expansion of its transportation infrastructure

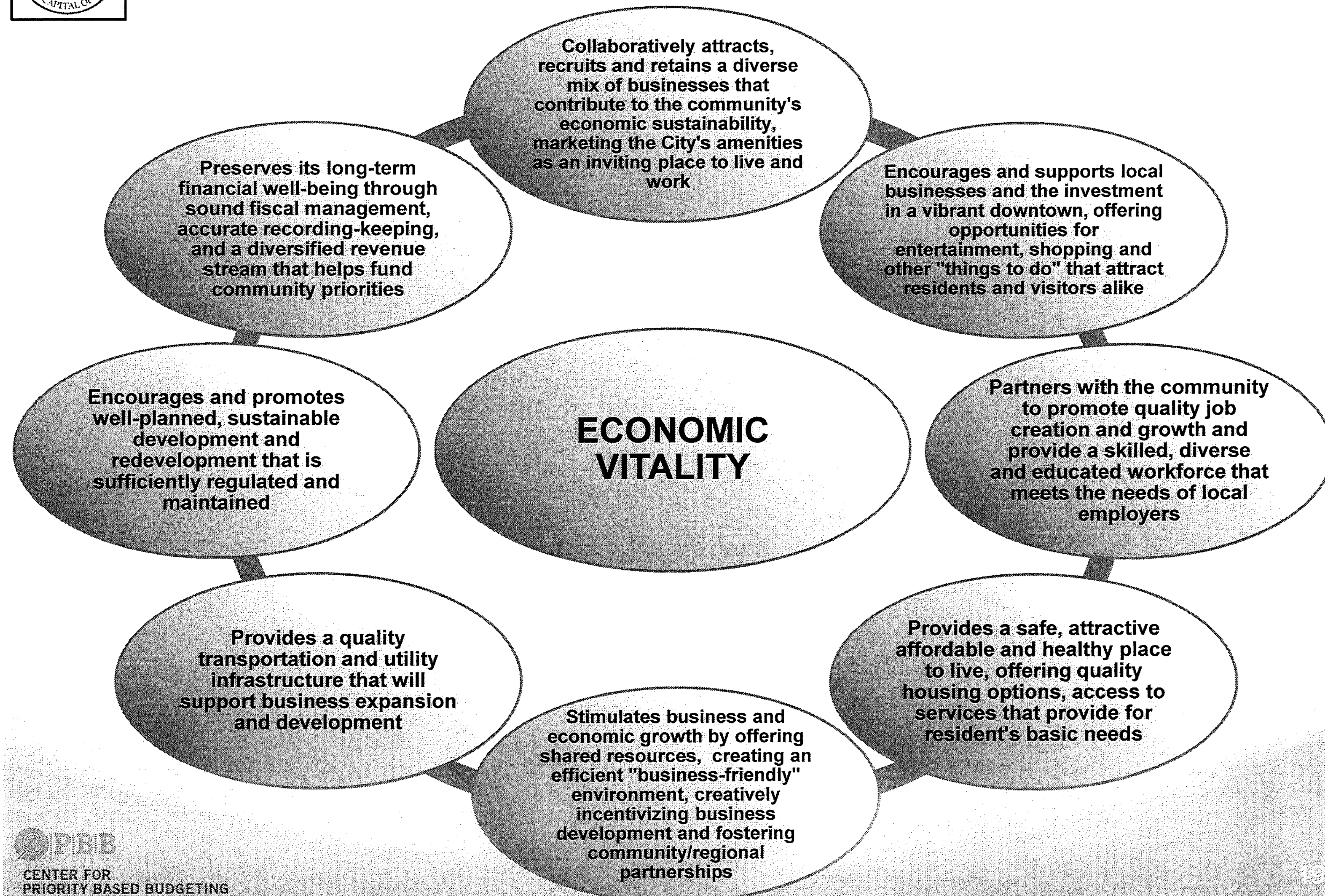
CONNECTED, ACCESSIBLE and RELIABLE TRANSPORTATION NETWORK

Provides and maintains a linear network of paths, trails and bike lanes that are safe, accessible, walkable and cyclist friendly.

Plans, builds, improves and continually invests in a safe, well-designed and reliable roadway system that is well-maintained and effectively repaired

Effectively provides and enhances a multi-modal transportation network that improves traffic flow, eases congestion and ensures optimal mobility

City of Battle Creek, Michigan



City of Battle Creek, Michigan

City of Battle Creek, Michigan

FEELING of SAFETY for RESIDENTS and VISITORS

- Offers protection from harm and wrong-doing, consistently and fairly enforces the law and is well prepared, equipped and trained to promptly respond to emergencies and calls for service
- Promotes a sufficiently regulated community that is safe, clean and visually appealing by addressing blight, abating nuisances and providing active monitoring and enforcement
- Fosters a feeling of personal security through a visible, responsive and approachable public safety presence, proactive prevention activities and well-patrolled, well-lit neighborhoods and commercial areas
- Builds an informed and engaged community, that shares in the responsibility for its own safety and well-being, through proactive prevention, intervention and safety education activities
- Provides a clean and well-maintained transportation network that ensures safe travel for motorists, pedestrians and cyclists
- Ensures that commercial areas, parks, and community events are safe and accessible for a variety or recreation and leisure activities for residents and visitors alike

City of Battle Creek, Michigan

RECREATIONAL, CULTURAL and LEISURE OPPORTUNITIES

- Partners to promote, support and ensure safe access to a variety of shopping, dining and entertainment venues that attract both residents and visitors
- Provides a wide range of affordable, accessible recreational programs and facilities for all ages, abilities and interests
- Develops, preserves, enhances and invests in its community parks, neighborhood parks, open spaces, green spaces, lakes and waterways, ensuring they are safe, clean, attractive and accessible to all
- Provides and maintains a linear pedestrian and bike trail /path network that connects the community and promotes a healthy lifestyle
- Collaboratively provides, promotes and supports a diverse mix of appealing, family-friendly leisure and athletic events/festivals that are safe, affordable and open to all
- Partners to offer diverse and inclusive events and venues for cultural enrichment and celebration that connect and enlighten the community

City of Battle Creek, Michigan

Provides for the timely repair, maintenance and improvement of its streets, bridges and parking areas; ensuring they are safe, clean, reliable and ease traffic flow

Strategically develops, manages and continually invests in well-planned public infrastructure that meets the current and future needs of the community; ensuring current technology is incorporated and that stakeholder input is solicited

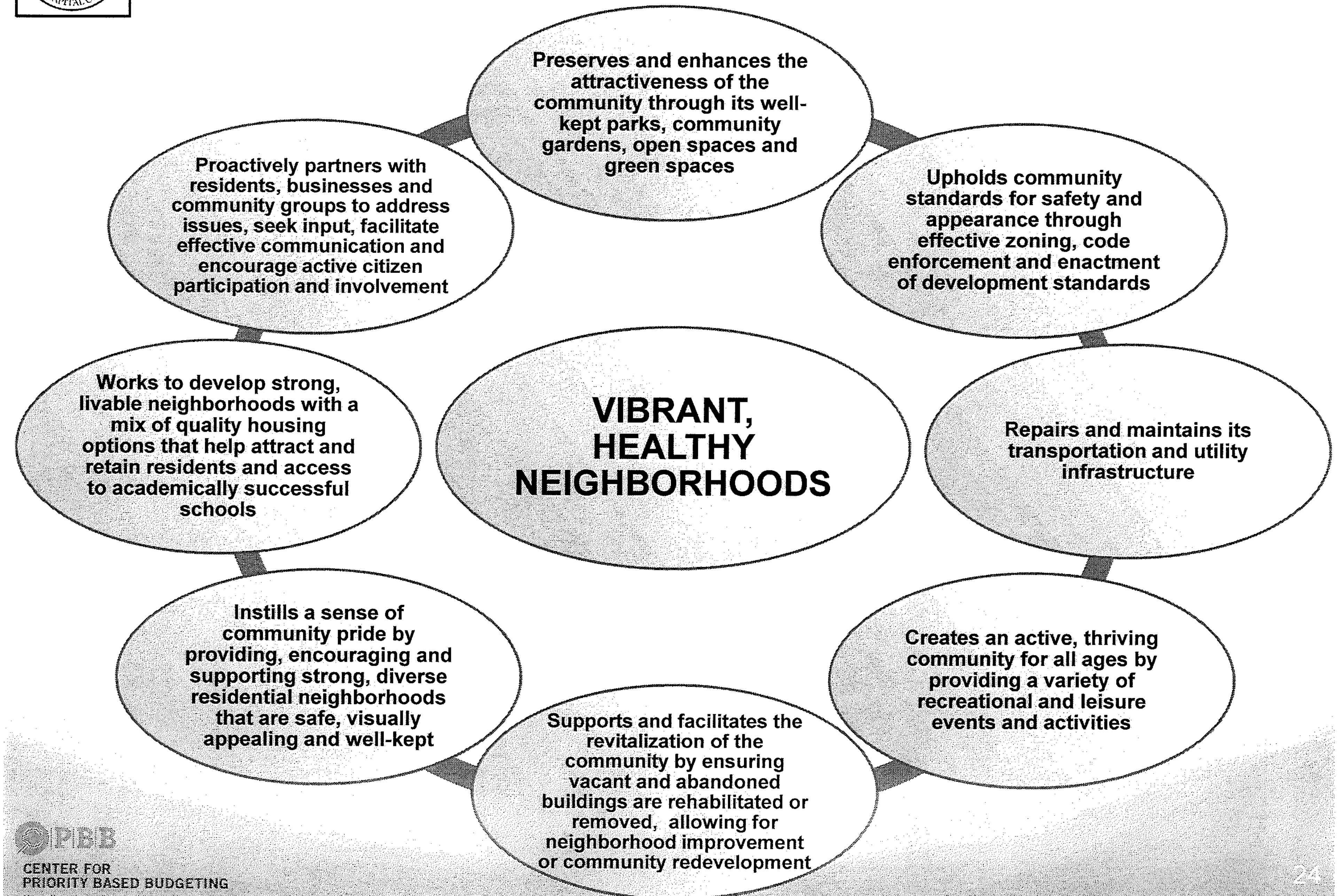
Plans for and maintains a system of sidewalks that enhance pedestrian safety and connect the community

RELIABLE and UP-TO-DATE INFRASTRUCTURE

Designs, builds, improves and proactively maintains a utility infrastructure system that provides safe, affordable and reliable water, sewer and storm drainage services to the community

Ensures buildings and properties throughout the community are well-kept and compliant with community standards

City of Battle Creek, Michigan



City of Battle Creek, Michigan

WELL-PLANNED GROWTH and DEVELOPMENT

Provides sufficient and effective levels of land use, zoning and code regulations that are applied fairly and consistently

Offers a safe, attractive and healthy place to live and work with access to quality housing options, schools, parks, open space and basic daily needs

Partners with the community to attract, support, incentivize and retain local businesses that provide for job creation and growth

Promotes and supports well-planned, quality development and redevelopment especially focusing on revitalization and renovation of vacant and distressed properties

Provides, maintains and invests in well-planned public infrastructure that accommodates the current and future growth needs of the community

Proactively prepares, regularly maintains and consistently follows strategic and future-focused development, land use and comprehensive master plans, based on input from community stakeholders, that meet the growth needs of the City

Basic Program Attributes

Basic Program Attributes:
Mandated to Provide Program

- *Programs that are mandated by another level of government (i.e. federal, state or county) will receive a higher score for this attribute compared to programs that are mandated solely by the City or have no mandate whatsoever.*
- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
  - **4** = Required by Federal, State or County legislation
  - **3** = Required by Charter or incorporation documents ***OR*** to comply with regulatory agency standards
  - **2** = Required by Code, ordinance, resolution or policy ***OR*** to fulfill executed franchise or contractual agreement
  - **1** = Recommended by national professional organization to meet published standards, other best practice
  - **0** = No requirement or mandate exists

Basic Program Attributes:
Reliance on City to Provide Program

- *Programs for which residents, businesses and visitors can look only to the City to obtain the service will receive a higher score for this attribute compared to programs that may be similarly obtained from another intergovernmental agency or a private business.*
- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
  - **4** = City is the sole provider of the program and there are **no** other public or private entities that provide this type of service
  - **3** = City is currently the sole provider of the program but there are other public or private entities that could be contracted to provide a similar service
  - **2** = Program is also offered by another governmental, non-profit or civic agency
  - **1** = Program is offered by other private businesses but none are located within the City limits
  - **0** = Program is also offered by other private businesses located within the City limits

Basic Program Attributes:
Change in Demand for Program

- *Programs demonstrating an increase in demand or utilization will receive a higher score for this attribute compared to programs that show no growth in demand for the program. Programs demonstrating a decrease in demand or utilization will actually receive a minus score for this attribute.*

- The grading criterion established to score programs, on a -4 to 4 scale is as follows:
  - **4** = Program experiencing a ***SUBSTANTIAL*** increase in demand of 25% or more
  - **3** = Program experiencing a ***SIGNIFICANT*** increase in demand of 15% to 24%
  - **2** = Program experiencing a ***MODEST*** increase in demand of 5% to 14%
  - **1** = Program experiencing a ***MINIMAL*** increase in demand of 1% to 4%
  - **0** = Program experiencing ***NO*** change in demand
  - **-1** = Program experiencing a ***MINIMAL*** decrease in demand of 1% to 4%
  - **-2** =Program experiencing a ***MODEST*** decrease in demand of 5% to 14%
  - **-3** =Program experiencing a ***SIGNIFICANT*** decrease in demand of 15% to 24%
  - **-4** =Program experiencing a ***SUBSTANTIAL*** decrease in demand of 25% or more

Basic Program Attributes:
Cost Recovery of Program

- *Programs that demonstrate the ability to "pay for themselves" through user fees, intergovernmental grants or other user-based charges for services will receive a higher score for this attribute compared to programs that generate limited or no funding to cover their cost.*

- The grading criterion established to score programs, on a 0 to 4 scale is as follows:
  - **4** = Fees generated cover 75% to 100% of the cost to provide the program
  - **3** = Fees generated cover 50% to 74% of the cost to provide the program
  - **2** = Fees generated cover 25% to 49% of the cost to provide the program
  - **1** = Fees generated cover 1% to 24% of the cost to provide the program
  - **0** = No fees are generated that cover the cost to provide the program

Basic Program Attributes:
Portion of Community Served by Program

- *Programs that benefit or serve a larger segment of the City's residents, businesses and/or visitors will receive a higher score for this attribute compared to programs that benefit or serve only a small segment of these populations.*

- The grading criterion established to score programs, on a ***0 to 4*** scale is as follows:
  - **4** = Program benefits/serves the **ENTIRE** community *(100%)*
  - **3** = Program benefits/serves a **SUBSTANTIAL** portion of the community *(at least 75%)*
  - **2** = Program benefits/serves a **SIGNIFICANT** portion of the community *(at least 50%)*
  - **1** = Program benefits/serves **SOME** portion of the community *(at least 10%)*
  - **0** = Program benefits/serves only a **SMALL** portion of the community *(less than 10%)*

SUMMARY OF CAPITAL PROJECTS BY PRIORITY

City of Battle Creek
Summary of Capital Project by Priority

Fiscal Year 2017 - Fiscal Year 2022
Capital Improvement Program

Priority	Project Title	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	TOTAL	FUNDING SOURCE 1	FUNDING SOURCE 2	FUNDING SOURCE 3	FUNDED	NEW PROJECT
1	FCIP Resurfacing Plan	$475,000.00	$200,000.00	$100,000.00	$100,000.00	$0.00	$0.00	$875,000.00	BCTIFA			Yes	No
1	Park Assets Management Projects	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$300,000.00	GF			No	No
1	Greenspace and Riverfront Improvements	$200,000.00	$100,000.00	$100,000.00	$50,000.00	$0.00	$100,000.00	$550,000.00	DDA	SF		No	No
1	City Wide Pavement Marking	$150,000.00	$150,000.00	$150,000.00	$150,000.00	$150,000.00	$150,000.00	$900,000.00	A51			No	No
1	Traffic Sign Upgrade	$40,000.00	$40,000.00	$40,000.00	$40,000.00	$40,000.00	$40,000.00	$240,000.00	A51			No	No
1	Traffic Signal Modernization, Main @ Cliff	$270,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$270,000.00	A51			No	No
1	Non Motorized maintenance	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$300,000.00	A51			No	No
1	Watkins Property Utility improvements	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$0.00	$500,000.00	BCTIFA			Yes	No
1	Building Improvement Program	$250,000.00	$300,000.00	$50,000.00	$0.00	$250,000.00	$250,000.00	$1,100,000.00	DDA	SF		No	No
1	Property Access for Prospect Showings on BCTIFA Property	$350,000.00	$100,000.00	$100,000.00	$100,000.00	$0.00	$0.00	$650,000.00	BCTIFA			Yes	No
1	IT Strategic Plan and System Assessment	$30,000.00	$0.00	$0.00	$0.00	$0.00	$15,000.00	$45,000.00	ISF			No	No
1	New Fire Stations	$21,500,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$21,500,000.00	CIB			No	No
1	Energy Improvements	$3,000.00	$360,000.00	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$763,000.00	WF			No	Yes
1	Linear Trail Improvements	$100,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$100,000.00	GF			No	No

City of Battle Creek

Fiscal Year 2017 - Fiscal Year 2022

Summary of Capital Project by Priority

Capital Improvement Program

Priority	Project Title	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	TOTAL	FUNDING SOURCE 1	FUNDING SOURCE 2	FUNDING SOURCE 3	FUNDED	NEW PROJECT
1	Biological Treatment Rehabilitation	$288,765.00	$8,610,000.00	$350,000.00	$150,000.00	$400,000.00	$4,500,000.00	$14,298,765.00	WWF			No	No
2	FCIP Area Traffic Improvements	$100,000.00	$100,000.00	$100,000.00	$100,000.00	$0.00	$0.00	$400,000.00	BCTIFA			Yes	No
2	Industrial Park: Land/Building Assembly	$500,000.00	$50,000.00	$50,000.00	$50,000.00	$0.00	$0.00	$650,000.00	BCTIFA			Yes	No
2	FCIP Storm Water Retention Plan	$500,000.00	$250,000.00	$250,000.00	$250,000.00	$0.00	$0.00	$1,250,000.00	BCTIFA			Yes	No
2	High Speed Optic Fiber Internet Infrastructure	$500,000.00	$400,000.00	$400,000.00	$0.00	$0.00	$0.00	$1,300,000.00	BCTIFA			Yes	No
2	Playground Safety Improvements	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$300,000.00	GF			No	No
2	BCPD Communications Replacement Plan	$244,000.00	$244,000.00	$244,000.00	$244,000.00	$244,000.00	$0.00	$1,220,000.00	GF			No	No
2	Streetscape Enhancements	$100,000.00	$25,000.00	$50,000.00	$50,000.00	$75,000.00	$50,000.00	$350,000.00	DDA	SF		No	No
2	Snow Removal Equipment - HB Series Plow Truck	$450,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$450,000.00	BCTIFA			No	Yes
2	Downtown Property Acquisition	$200,000.00	$200,000.00	$50,000.00	$0.00	$325,000.00	$200,000.00	$975,000.00	DDA	SF		No	No
2	Contamination Remediation	$300,000.00	$250,000.00	$150,000.00	$150,000.00	$100,000.00	$0.00	$950,000.00	BRA			Yes	No
2	Kellogg Arena Energy Conservation Project	$700,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$1,000,000.00	CIB			No	No
2	Michigan - Parking Equipment	$120,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$120,000.00	PF			No	Yes
2	Storage Expansion	$25,000.00	$0.00	$180,000.00	$0.00	$0.00	$0.00	$205,000.00	ISF			No	No

City of Battle Creek — Fiscal Year 2017 - Fiscal Year 2022

Summary of Capital Project by Priority — Capital Improvement Program

Priority	Project Title	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	TOTAL	FUNDING SOURCE 1	FUNDING SOURCE 2	FUNDING SOURCE 3	FUNDED	NEW PROJECT
2	New BCPD Facility	$19,000,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$19,000,000.00	CIB			No	No
2	Traffic Camera Video Hosting	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$150,000.00	A51			No	Yes
2	Linear Park Expansion, North Side to South Side	$2,200,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$2,500,000.00	GF	SF		No	Yes
2	Downtown Riverfront/Mill Pond Redevelopment	$600,000.00	$300,000.00	$0.00	$0.00	$0.00	$0.00	$900,000.00	GF	SF		No	Yes
2	Fort Custer Industrial Park Maintenance	$800,000.00	$950,000.00	$525,000.00	$525,000.00	$525,000.00	$0.00	$3,325,000.00	BCTIFA			Yes	Yes
3	Surface Lots - Surface Repairs	$330,000.00	$0.00	$0.00	$400,000.00	$400,000.00	$400,000.00	$1,530,000.00	PF			No	No
3	BCPD Video/Data Storage Solution	$33,333.00	$33,333.00	$33,334.00	$0.00	$0.00	$0.00	$100,000.00	GF			No	No
3	Renton Road Reconstruction and Utilities	$500,000.00	$400,000.00	$300,000.00	$200,000.00	$100,000.00	$0.00	$1,500,000.00	LDFA2			Yes	No
3	Kellogg Arena Concrete Repairs	$25,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$25,000.00	CIB			No	No
3	Kellogg Arena Video Board	$195,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$195,000.00	CIB	GF		No	No
3	Rec. Ctr Water Park-Concessions Upgrade and Expansion	$125,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$125,000.00	FBE			No	No
3	Dickman Road Beautification	$225,000.00	$50,000.00	$0.00	$0.00	$0.00	$0.00	$275,000.00	BCTIFA			Yes	No
3	Turnout Gear Replacement	$50,000.00	$55,000.00	$55,000.00	$55,000.00	$55,000.00	$55,000.00	$325,000.00	GF			No	No
3	Kellogg Arena Concession Equipment	$25,000.00	$0.00	$0.00	$0.00	$20,000.00	$0.00	$45,000.00	GF			No	No

City of Battle Creek
Summary of Capital Project by Priority

Fiscal Year 2017 - Fiscal Year 2022
Capital Improvement Program

Priority	Project Title	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	TOTAL	FUNDING SOURCE 1	FUNDING SOURCE 2	FUNDING SOURCE 3	FUNDED	NEW PROJECT
3	Purchase New Quint	$766,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$766,000.00	CIB			No	No
3	Access to Airport Land	$500,000.00	$100,000.00	$0.00	$0.00	$0.00	$0.00	$600,000.00	LDFA2			Yes	No
3	Wetlands Remediation	$500,000.00	$250,000.00	$250,000.00	$250,000.00	$250,000.00	$0.00	$1,500,000.00	BCTIFA			Yes	No
3	Road to Brydges/River Property	$200,000.00	$150,000.00	$100,000.00	$25,000.00	$0.00	$0.00	$475,000.00	BCTIFA			Yes	No
3	BCPD Computer/Video Solution	$157,500.00	$157,500.00	$157,500.00	$0.00	$0.00	$0.00	$472,500.00	GF			No	No
3	Recreation, Culture and Leisure Facilities	$100,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$225,000.00	DDA	SF		No	Yes
3	W.K. Kellogg Airport Maintenance	$850,000.00	$400,000.00	$400,000.00	$400,000.00	$400,000.00	$0.00	$2,450,000.00	BCTIFA			Yes	Yes
4	Upgrade Phone System	$400,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$400,000.00	ISF			No	No
4	P&R Storage Facility	$200,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$200,000.00	GF			No	No
4	Watkins Road Improvements	$250,000.00	$150,000.00	$100,000.00	$50,000.00	$0.00	$0.00	$550,000.00	LDFA2			Yes	No
4	Art, Sculptures and Monuments	$50,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$25,000.00	$175,000.00	DDA	SF		No	Yes
4	Binder Park G. C. - Banquet Facility	$400,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$400,000.00	GC			No	Yes
4	Fort Custer Industrial Park Development	$850,000.00	$850,000.00	$850,000.00	$850,000.00	$850,000.00	$0.00	$4,250,000.00	BCTIFA			Yes	Yes
4	W.K. Kellogg Airport Facility Development	$3,000,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$3,000,000.00	BCTIFA			Yes	Yes

City of Battle Creek

Summary of Capital Project by Priority

Fiscal Year 2017 - Fiscal Year 2022

Capital Improvement Program

Priority	Project Title	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021	2021-2022	TOTAL	FUNDING SOURCE 1	FUNDING SOURCE 2	FUNDING SOURCE 3	FUNDED	NEW PROJECT
4	Site and Infrastructure Development	$75,000.00	$750,000.00	$500,000.00	$500,000.00	$500,000.00	$0.00	$2,325,000.00	BCTIFA			Yes	No
4	Williams Property	$250,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$250,000.00	BCTIFA			Yes	Yes
4	Borrow Pit on I-94 North	$150,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$150,000.00	BCTIFA			Yes	Yes
Funded	2016 Resurfacing Program	$1,672,300.00	$0.00	$0.00	$0.00	$0.00	$0.00	$1,672,300.00	MLSCPF	BCTIFA		Yes	No
Funded	2016 Bridge Maintenance Program	$50,000.00	$0.00	$0.00	$0.00	$0.00	$0.00	$50,000.00	MLSCPF			Yes	No
Funded	19 Light-duty Vehicles/Propane Conversion/Retrofit	$0.00	$150,996.00	$0.00	$0.00	$0.00	$0.00	$150,996.00	CMAQ	A51		Yes	No
Funded	2016 Micro Surfacing & Chipseal & Crackfill	$391,500.00	$0.00	$0.00	$0.00	$0.00	$0.00	$391,500.00	MLSCPF			Yes	No
Funded	5th Wheel Tractor	$51,500.00	$0.00	$0.00	$0.00	$0.00	$0.00	$51,500.00	ECF			Yes	No
Funded	Water System Security	$50,000.00	$0.00	$50,000.00	$50,000.00	$25,000.00	$50,000.00	$225,000.00	WF			Yes	No
Funded	Interceptor Rehabilitation Project	$1,850,000.00	$0.00	$850,000.00	$50,000.00	$5,200,000.00	$0.00	$7,950,000.00	WWF			Yes	No
Funded	As Built Mapping of Sewer System	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$50,000.00	$300,000.00	WWF			Yes	No
Funded	Lift Station Replacement	$0.00	$150,000.00	$1,000,000.00	$1,650,000.00	$1,650,000.00	$350,000.00	$4,800,000.00	WWF			Yes	No
Funded	Pump Replacement	$0.00	$0.00	$630,000.00	$50,000.00	$50,000.00	$50,000.00	$780,000.00	WF			Yes	No
Funded	Water Tank Rehab	$150,000.00	$0.00	$0.00	$450,000.00	$150,000.00	$150,000.00	$900,000.00	WF			Yes	No